

Third Annual ANU Public Leadership Workshop

Co-convenors: Paul 't Hart and John Uhr

Sponsored by ANZSOG, the Research School of Social Sciences and the
Parliamentary Studies Centre at the Crawford School of Economics and
Government

University House, Canberra

26-27 November 2009

Thursday, 26 November

8.30am: Registration/Coffee (Common Rm)

9.00am: Opening Keynote Address (Common Rm)

Chair: John Uhr

Paul Kelly, 'The rise of prime ministerial government: from Whitlam to Rudd'

10:30am Coffee break (Common Rm)

11.00am Streamed sessions I

(Identity stream dispersed between the other three streams)

Three rooms: Common, Scarth and Stanner

Stream: Understanding Prime Ministerial Leadership: Biographical, Institutional,
Psychological Perspectives

Chair: James Walter

*Judith Brett, Is there a distinctive Liberal Party tradition of
leadership?*

Discussant: Wayne Errington

*Paul Strangio, Ranking the Australian Prime Ministers: intellectual parlour game
or meaningful exercise?*

Discussant: Pat Weller

Stream: Advising Leaders: Art, Craft, Politics

Chair: Paul 't Hart

Catherine Althaus-Kaefer, The Administrative Sherpa: The Adventure of Public Service Leadership

Discussant: Maria Maley

Anne Tiernan, Policy skills and capacities of the APS: A matter of Perspective?

Discussant: Leo Dobes

Stream: Ethics in Public Leadership

Chair: John Uhr

(panel format; no pre-assigned discussants)

Stan Bach, Ethics in the US Congress

Elizabeth McLeay, Spare the Rod? The story of how Sue Bradford, Green Party MP 1999-2009, fought for the rights of New Zealand children and changed the law

Zeger van der Wal, Report on 'Elite Ethics' Project

12.30pm: Lunch and lunchtime address (Common Rm)

Chair: Pat Weller

George Megalogenis, The Prime Minister and the media: from fireplace to cyberspace

1.40pm: Streamed sessions II

(Advising stream dispersed between the other three streams)

Three rooms: Common, Scarth and Stanner

Stream: Leadership, Power, and Identity

Chair: Emina Subasic

Jan Pakulski, Pareto's Theory of Elite Transformations

Discussant: Kate Reynolds

Gwenda Tavan, Testing times: national memory-making in the Howard government's Australian citizenship test

Discussant: Ben Jones

Stream: Prime Ministerial Leadership

Chair: Paul Strangio

Lindy Edwards, 'The Ideologies of Alfred Deakin, Billy Hughes and George Reid and the formation of the "Australian Settlement"'

Discussant: Judy Brett

Garry Sturgess, 'Scullin, Theodore and Lyons; The 1930s Today'

Discussant: Matt Laing

Stream: Ethics and public leadership

Chair: John Uhr

(panel format; no pre-assigned discussants)

Richard Mulgan, Can public service advice be both frank and transparent?

Howard Whitton, Australian integrity regimes

Janine O'Flynn, The public value debate: emerging ethical issues

3:00pm Coffee (Common Rm)

3:30pm-5.00pm Plenary (Common Rm)

Chair: Paul 't Hart

Fred I. Greenstein and James Walter, Comparing founding fathers and today's leaders in the United States and Australia

6:30pm Pre-dinner drinks (Main Hall)

7:00pm Workshop Dinner (Main Hall)

Chair: Judy Brett

Dinner speech: *Pat Weller, On researching Rudd*

Friday, 27 November

9.00am: Streamed session III

(Identity stream dispersed between other three streams)

Three rooms: Drawing, Seminar, and Meeting.

Stream: Prime Ministerial Leadership

Chair: Lindy Edwards

Jennifer Curtin, Helen Clark: Feminising prime ministerial power in New Zealand

Discussant: Elizabeth McLeay

Wayne Errington, The business of political leadership

Discussant: Lindy Edwards

Stream: Advising Leaders

Chair: Catherine Althaus

Maria Maley, Exploring institutional innovation: Australia's executive advisory arrangements

Discussant: David Stanton

Doug Kirsner, Mike Richards, The role of psycho-analytic understanding of political leadership: The case of Mark Latham

Discussant: James Walter

Stream: Ethics in public leadership

Chair: Janine O'Flynn
(panel format; no pre-assigned discussants)

Sharon Bessell, International development, moral dilemmas and ethical leadership

John Kane, Leadership and ethical realism: Analysis of the Israeli-Palestinian conflict

Paul Atkins, Authentic leadership and dirty hands

10:30am: Coffee (Drawing Rm)

11.00am: Streamed session IV

(Advising and Ethics streams dispersed between other two streams)

Three possible rooms: Drawing, Seminar, and Meeting.

Stream: Leadership, Power and Identity

Chair: Kate Reynolds

*Frank Mols, We may be the underdog here, but we have friends in high places:
How leaders of marginalised groups negotiate intergroup relations*
Discussant: Emina Subasic

Ben Jones, The role of leaders in the creation and choice of scapegoats
Discussant: Gwen Tavan

*Emina Subasic, Leadership, identity and intergroup relations: A new
understanding of social stability and change*
Discussant: Frank Mols

Stream: Prime Ministerial Leadership

Chair: John Uhr

*Matt Laing and Brendan McCaffrie, Structure and agency in executive
leadership: political time and the Australian prime ministership*
Paul 't Hart, Time and (prime ministerial) leadership'.
Discussant: Rod Rhodes

12.30pm: Lunch (Drawing Rm)

1.00pm: Plenary (Drawing Rm)

Chair: Paul 't Hart

Rod Rhodes, Everyday life at the top: Ministers and their advisers

Peter Shergold, Advising leaders: Personal reflections and lessons

2.30pm-3.30pm: Concluding Plenary (Drawing Rm)

Publication planning

Workshop 2010 planning