

## Third Annual ANU Public Leadership Workshop

Co-convenors: Paul 't Hart and John Uhr

Sponsored by ANZSOG, the Research School of Social Sciences and the  
Parliamentary Studies Centre at the Crawford School of Economics and  
Government

University House, Canberra

26-27 November 2009

*Thursday, 26 November*

**8.30am: Registration/Coffee** (Common Rm)

**9.00am: Opening Keynote Address** (Common Rm)

Chair: John Uhr

*Paul Kelly, 'The rise of prime ministerial government: from Whitlam to Rudd'*

**10:30am Coffee break** (Common Rm)

**11.00am Streamed sessions I**

(Identity stream dispersed between the other three streams)

Three rooms: Common, Scarth and Stanner

Stream: Understanding Prime Ministerial Leadership: Biographical, Institutional,  
Psychological Perspectives

Chair: James Walter

*Judith Brett, Is there a distinctive Liberal Party tradition of  
leadership?*

Discussant: Wayne Errington

*Paul Strangio, Ranking the Australian Prime Ministers: intellectual parlour game  
or meaningful exercise?*

Discussant: Pat Weller

Stream: Advising Leaders: Art, Craft, Politics

Chair: Paul 't Hart

*Catherine Althaus-Kaefer, The Administrative Sherpa: The Adventure of Public Service Leadership*

Discussant: Maria Maley

*Anne Tiernan, Policy skills and capacities of the APS: A matter of Perspective?*

Discussant: Leo Dobes

Stream: Ethics in Public Leadership

Chair: John Uhr

(panel format; no pre-assigned discussants)

*Stan Bach, Ethics in the US Congress*

*Elizabeth McLeay, Spare the Rod? The story of how Sue Bradford, Green Party MP 1999-2009, fought for the rights of New Zealand children and changed the law*

*Zeger van der Wal, Report on 'Elite Ethics' Project*

**12.30pm: Lunch and lunchtime address (Common Rm)**

Chair: Pat Weller

*George Megalogenis, The Prime Minister and the media: from fireplace to cyberspace*

**1.40pm: Streamed sessions II**

(Advising stream dispersed between the other three streams)

Three rooms: Common, Scarth and Stanner

Stream: Leadership, Power, and Identity

Chair: Emina Subasic

*Jan Pakulski, Pareto's Theory of Elite Transformations*

Discussant: Kate Reynolds

*Gwenda Tavan, Testing times: national memory-making in the Howard government's Australian citizenship test*

Discussant: Ben Jones

Stream: Prime Ministerial Leadership

Chair: Paul Strangio

*Lindy Edwards, 'The Ideologies of Alfred Deakin, Billy Hughes and George Reid and the formation of the "Australian Settlement"'*

Discussant: Judy Brett

*Garry Sturgess, 'Scullin, Theodore and Lyons; The 1930s Today'*

Discussant: Matt Laing

Stream: Ethics and public leadership

Chair: John Uhr

(panel format; no pre-assigned discussants)

*Richard Mulgan, Can public service advice be both frank and transparent?*

*Howard Whitton, Australian integrity regimes*

*Janine O'Flynn, The public value debate: emerging ethical issues*

**3:00pm Coffee** (Common Rm)

**3:30pm-5.00pm Plenary** (Common Rm)

Chair: Paul 't Hart

*Fred I. Greenstein and James Walter, Comparing founding fathers and today's leaders in the United States and Australia*

**6:30pm Pre-dinner drinks** (Main Hall)

**7:00pm Workshop Dinner** (Main Hall)

Chair: Judy Brett

Dinner speech: *Pat Weller, On researching Rudd*

*Friday, 27 November*

**9.00am: Streamed session III**

(Identity stream dispersed between other three streams)

Three rooms: Drawing, Seminar, and Meeting.

Stream: Prime Ministerial Leadership

Chair: Lindy Edwards

*Jennifer Curtin, Helen Clark: Feminising prime ministerial power in New Zealand*

Discussant: Elizabeth McLeay

*Wayne Errington, The business of political leadership*

Discussant: Lindy Edwards

Stream: Advising Leaders

Chair: Catherine Althaus

*Maria Maley, Exploring institutional innovation: Australia's executive advisory arrangements*

Discussant: David Stanton

*Doug Kirsner, Mike Richards, The role of psycho-analytic understanding of political leadership: The case of Mark Latham*

Discussant: James Walter

Stream: Ethics in public leadership

Chair: Janine O'Flynn  
(panel format; no pre-assigned discussants)

*Sharon Bessell, International development, moral dilemmas and ethical leadership*

*John Kane, Leadership and ethical realism: Analysis of the Israeli-Palestinian conflict*

*Paul Atkins, Authentic leadership and dirty hands*

**10:30am: Coffee** (Drawing Rm)

**11.00am: Streamed session IV**

(Advising and Ethics streams dispersed between other two streams)

Three possible rooms: Drawing, Seminar, and Meeting.

Stream: Leadership, Power and Identity

Chair: Kate Reynolds

*Frank Mols, We may be the underdog here, but we have friends in high places:  
How leaders of marginalised groups negotiate intergroup relations*  
Discussant: Emina Subasic

*Ben Jones, The role of leaders in the creation and choice of scapegoats*  
Discussant: Gwen Tavan

*Emina Subasic, Leadership, identity and intergroup relations: A new  
understanding of social stability and change*  
Discussant: Frank Mols

Stream: Prime Ministerial Leadership

Chair: John Uhr

*Matt Laing and Brendan McCaffrie, Structure and agency in executive  
leadership: political time and the Australian prime ministership*  
*Paul 't Hart, Time and (prime ministerial) leadership'.*  
Discussant: Rod Rhodes

**12.30pm:** Lunch (Drawing Rm)

**1.00pm:** Plenary (Drawing Rm)

Chair: Paul 't Hart

*Rod Rhodes, Everyday life at the top: Ministers and their advisers*

*Peter Shergold, Advising leaders: Personal reflections and lessons*

**2.30pm-3.30pm:** Concluding Plenary (Drawing Rm)

Publication planning

Workshop 2010 planning